

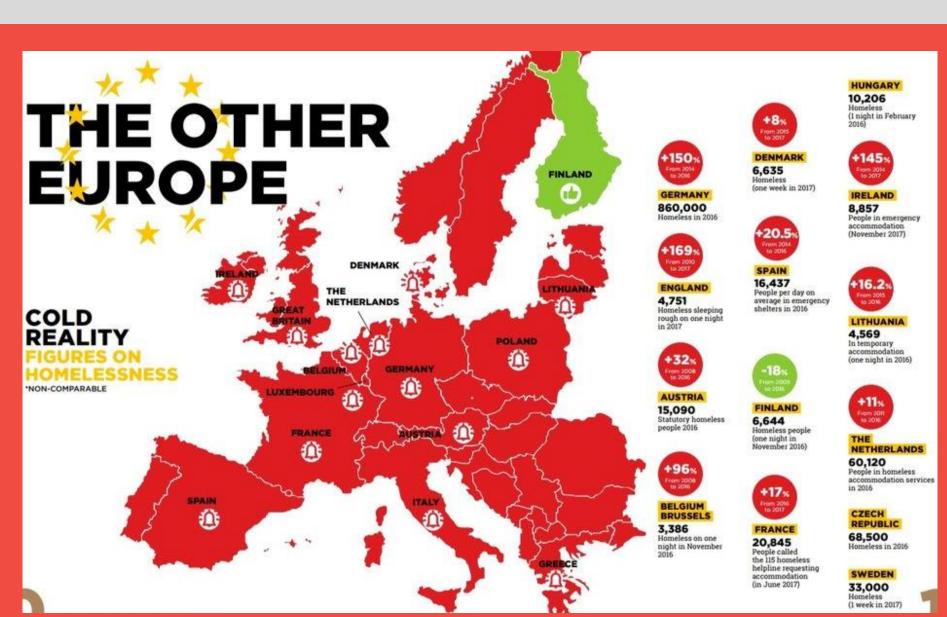






Finland's Success

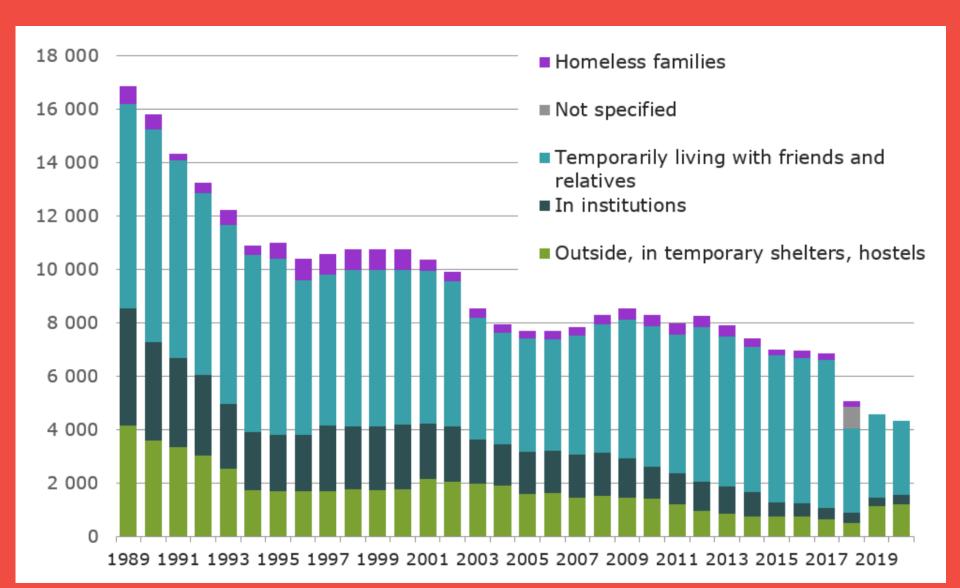




Source: FEANTSA, European homeless network, 2018

#### Finland's Focus



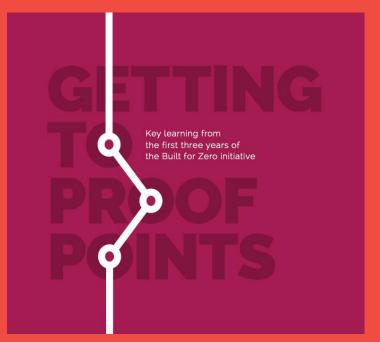


**United States of America's Success** 



# Built For Zero.

# **COMMUNITY SOLUTIONS**







Canada





**ENDING CHRONIC HOMELESSNESS** - COMMUNITIES WHO HAVE:

25
QUALITY REAL-TIME DATA

13

COORDINATED ACCESS

5

**REDUCED HOMELESSNESS** 

1

REACHED FUNCTIONAL ZERO

**ENDING VETERAN HOMELESSNESS - COMMUNITIES WHO HAVE:** 

QUALITY REAL-TIME DATA

5
COORDINATED ACCESS

REDUCED HOMELESSNESS

REACHED FUNCTIONAL ZERO

# **How They Did It...**



	Problem	Solution		
	Simple Symptoms: A definition of success limited to providing help (i.e. food, shelter, etc.) or a single service or point in time program outcome		Complex Systems: A commitment to changing the system by reducing the number of individuals experiencing homelessness to zero across a community	
	Unknown: Efforts driven by static, estimated, out of date and nameless data		<b>Known:</b> Comprehensive, real-time, individual- level data and coaching in problem solving skills adapted from other sectors	
<b>*</b>	Fragmented: Many problems that many touch, but no single agency or organisation owns	iii	Collaborative: A shared commitment to coordination that breaks down silos and drives accountability in a focused way	
<b>\$</b>	<b>Scarcity:</b> A problem <u>solely</u> understood as a problem of resource scarcity (i.e. not enough houses or services)		Effectiveness: Data for targeted investments that optimizes benefits and the utilise scare resources as effectively as possible	

# **How They Did It...**

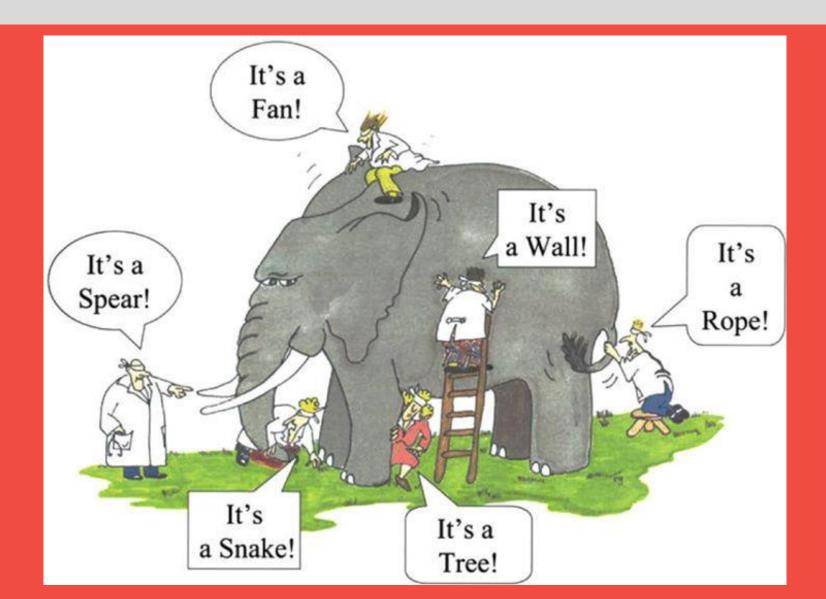


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## **Take A Systems Perspective**

australian alliance to end homelessness

The Parable of the Six Blind Men



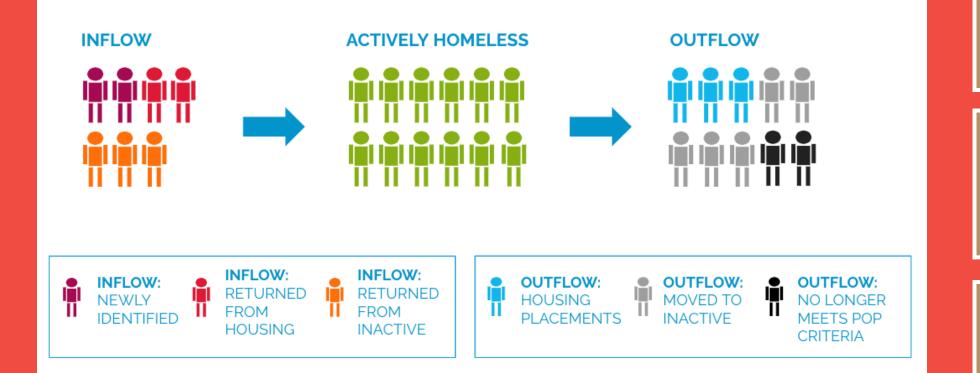
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#### **Unknown to Known**





SMARTER TRIAGE

**PREVENTION** 

DATA DRIVEN ADVOCACY

# **How They Did It...**



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#### **Collaboration**



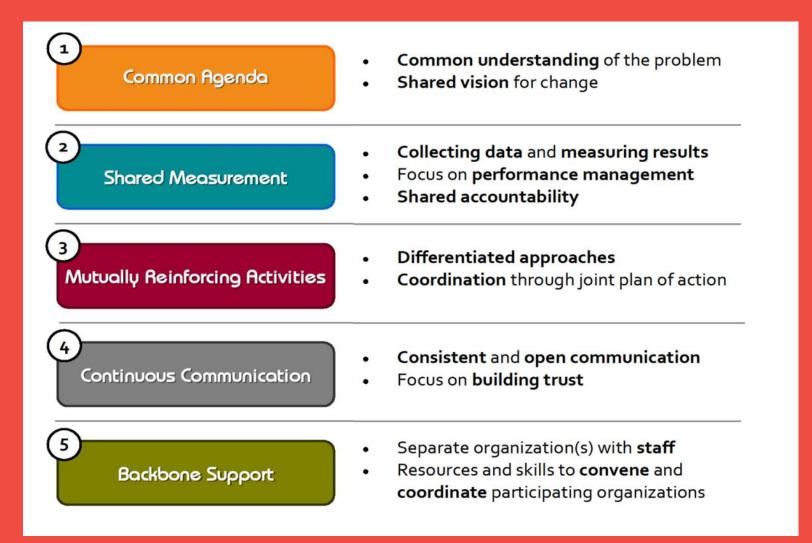
It's not a conversation – its about building trust!

Compete	Co-exist	Communicate	Cooperate	Coordinate	Collaborate	Integrate
Competition for clients, resources, partners, public attention.	No systematic connection between agencies.	Inter-agency information sharing (e.g. networking).	As needed, often informal, interaction, on discrete activities or projects.	Organizations systematically adjust and align work with each other for greater outcomes.	Longer term interaction based on shared mission, goals; shared decision- makers and resources.	Fully integrated programs, planning, funding.
urf						

#### A Structured Approach to Collaboration



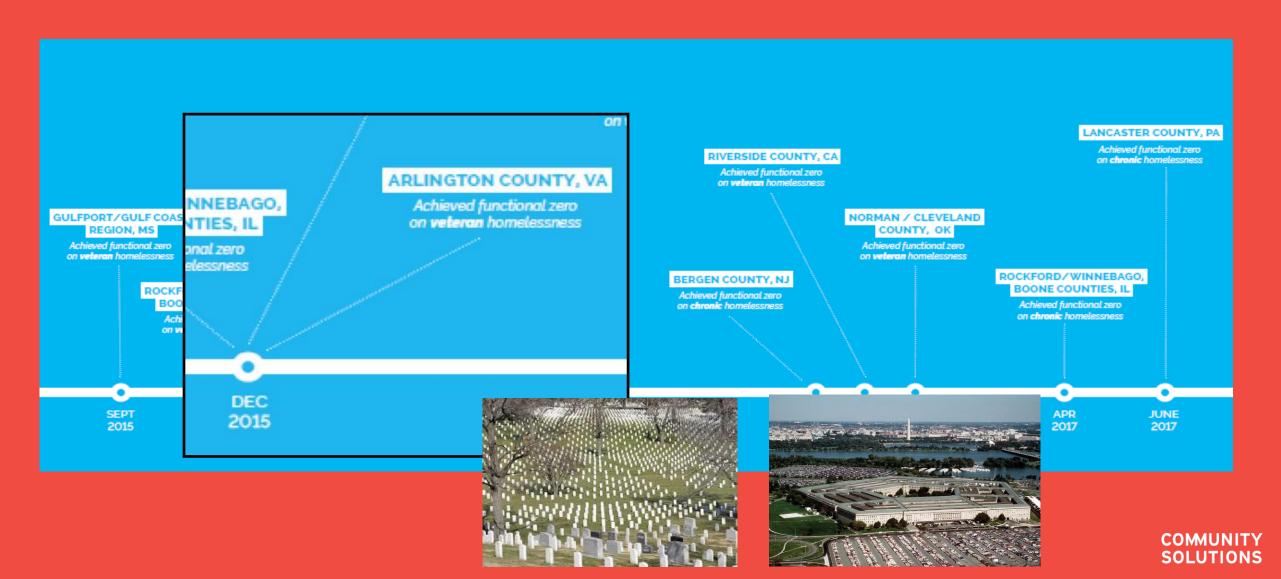
**Informed by the Collective Impact Approach** 



## **How They Did it: Fragmented to Collaborative**

A Localised, Place Based, Cohort and By-Name Approach





# **How They Did It...**



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#### **Implementation Space**

#### **Focus on What We Can Control**



#### **Technical Space**

Housing + service models

Practical service delivery

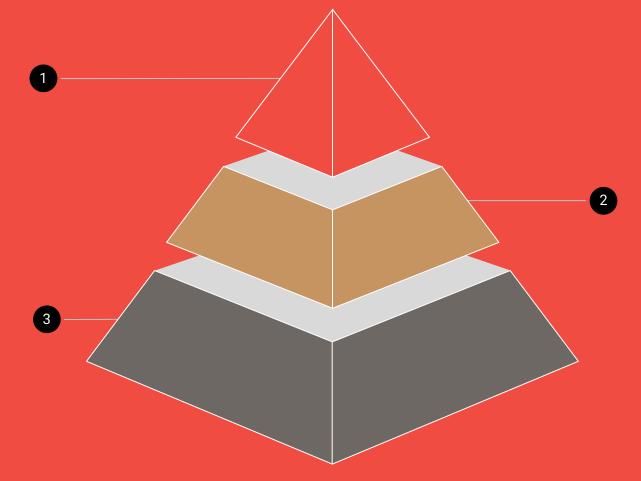
Individual Support

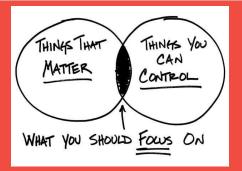
#### **Structural Space**

Laws + policies

Benefits + entitlements

Funding parameters + amounts





# Implementation Space

How structural choices get translated into technical behavior

How systems do/don't collaborate

Shared data + collective processes

How the pieces fit together around the person



#### **One Last Lesson from Overseas**

Learning from what has and hasn't worked



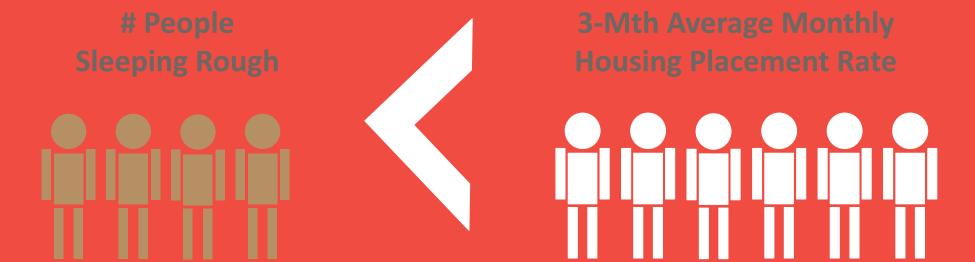


#### **Functional Zero**





In order to reach Functional Zero, the average number of housing placements must be more than the number of people sleeping rough in a city for a minimum of three consecutive months.

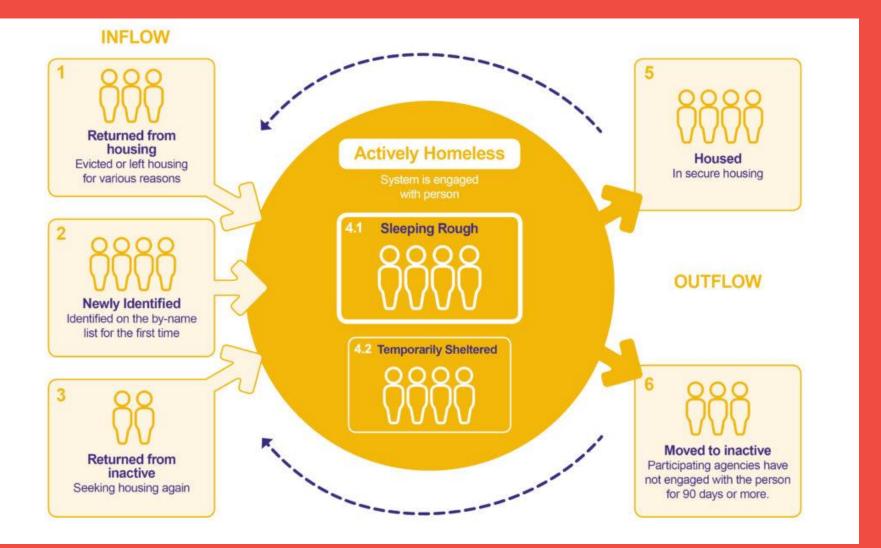


#### **Measuring Functional Zero**

**An Australian System Change Outcome Measure** 







#### **The Australian Methodology**

#### **Adopted For Use From International Experience**



#### **A Shared Vision**

To end all homelessness in Australia, starting with rough sleeping, by ensuring that when it does occur it is rare, brief one-time

#### Four approaches to ending homelessness

**Housing First approach** 

Person centered & strengths based approach

Evidence based systems change approach

Place-based
Collective Impact approach
to collaboration

#### **Eight Proven Solutions**

**Assertive Outreach** 

**Continuous Improvement** 

**Common Assessment** 

Data-Driven Prevention

A Real-Time By-Name List

**Data-Informed System Advocacy** 

**Coordinated Systems** 

More of the Right Housing & Support

**COMMUNITY SOLUTIONS** 















## The Advance to Zero Homelessness Methodology



**Adopted For Use From International Experience** 

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Common Assessment Data-Driven Prevention

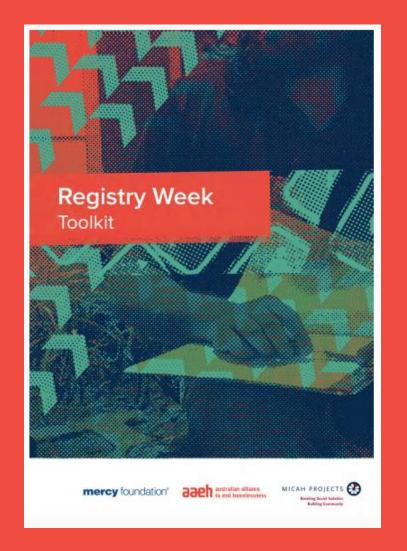
A Real-Time By-Name List Data-Informed System Advocacy

Coordinated Systems More of the Right Housing & Support

#### **Assertive Outreach**

#### **Connections / Registry Weeks**





A typical R	Registry Week s	chedule can look	similar to this:		
	Monday	Tuesday	Wednesday	Thursday	Friday
	Training day	Surveying Day 1	Surveying Day 2	Surveying Day 3;	Community Briefing
				Data Analysis	
4:30am		Surveys	Surveys	Surveys	
5 <u>:30</u> am_		completed	completed	completed	
6:30am		in public space	in public space	in public space	
7:30am					Present registry
8:30am				Final surveys	week findings
9:30am	Registry		[	completed	Distribute
	Week			at services	media release of
	Training				findings an
					call to action
1 <u>0:3</u> 0am		Surveys	Surveys		l
1 <u>1:3</u> 0am		completed	completed		l
1 <u>2:3</u> 0pm		at services	at services	Analysis of	l
1:30pm		throughout	throughout	Registry	
2:30pm		the day	the day	Week	
3:30pm				findings	
4 <u>:30pm</u>					
5:30pm					







## The Advance to Zero Homelessness Methodology



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\_\_\_\_\_Continuous Improvement

ame List

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#### A Common Assessment & Triage Tool - The VI-SPDAT

**The Vulnerability Index – Service Prioritization Decision Assistance Tool** 



The VI-SPDAT is a survey for people who are homeless or at-risk of homelessness.

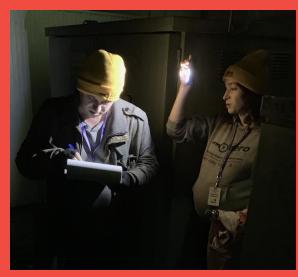
It was developed by OrgCode and together with the AAEH we adopted it for use in Australia, called Version 3.0



Interviewing people sleeping rough during 500 Lives 500 Homes Campaign in Brisbane.
Photography: Patrick Hamilton.







Filling out the VI-SPDAT in Adelaide during the connections week in June 2018. Photography: Renee Jones

#### A Common Assessment & Triage Tool - The VI-SPDAT



What it does and doesn't do

- The Vulnerability Index Service Prioritization Decision Assistance Tool is just that a
  decision assistance tool.
- It helps to identify which individuals and families are of highest priority, based on a vulnerability score, to inform the triaging of the available housing & support.
- It has been tested and proven to be both:
  - Valid in that it measures what it claims to measure.
  - Reliable in that the results of the assessment are consistent.
- Respondents who are homelessness with a score of:
  - 0-4 are considered to require information and referrals, and will likely be able to exit homelessness on their own
  - 5-9 are considered to need brief and short-term support
  - 10 or more are considered to need longer term, likely even permanent support
- The AAEH & Org Code are currently working on the development of a Version 4 of the tool.

## The Advance to Zero Homelessness Methodology



**Adopted For Use From International Experience** 

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Coordinated Systems

More of the Right Housing & Support

#### **Benefits of a Real Time By-Name Lists**



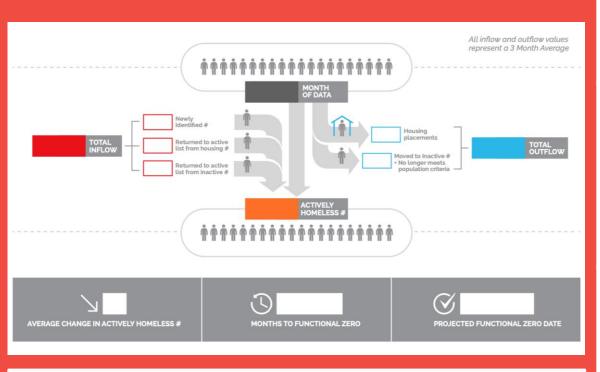
**Difference between Connections Week and a By-Name List** 



#### **Establishing a By-Name List**

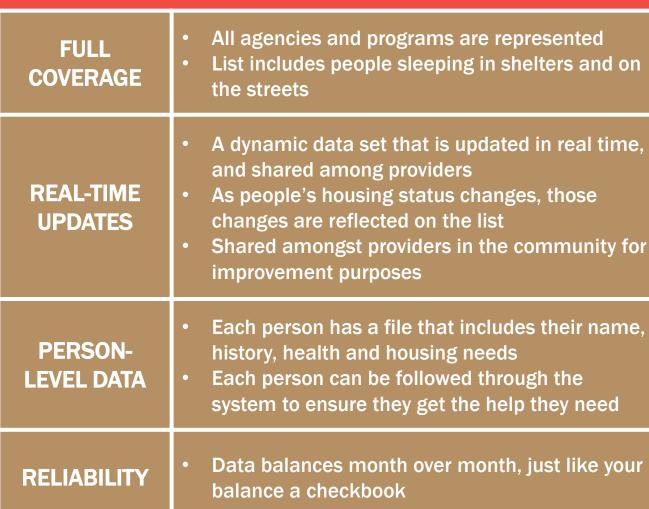
**The Scorecard and Quality Data** 





Unlocking systems to end homelessness

BRISBANE



## The Advance to Zero Homelessness Methodology



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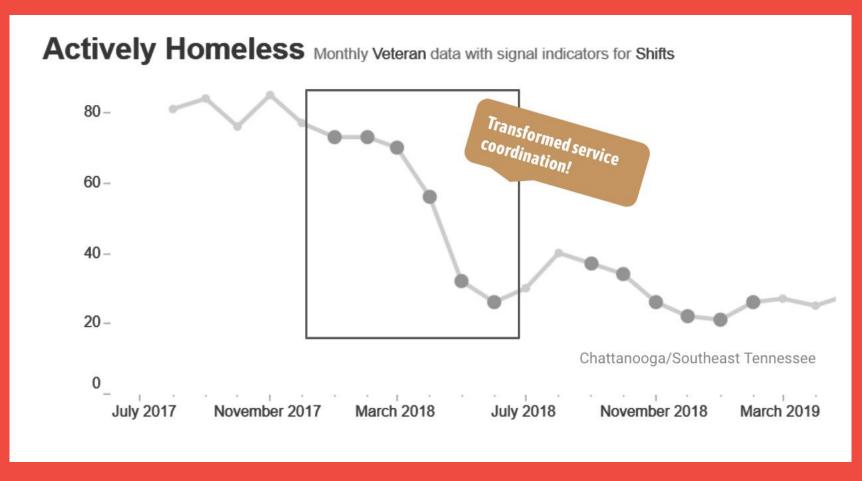
Coordinated Systems

More of the Right Housing & Support

#### **Coordinated Systems**



Integrating the By-Name List into Service Coordination is a game changer!

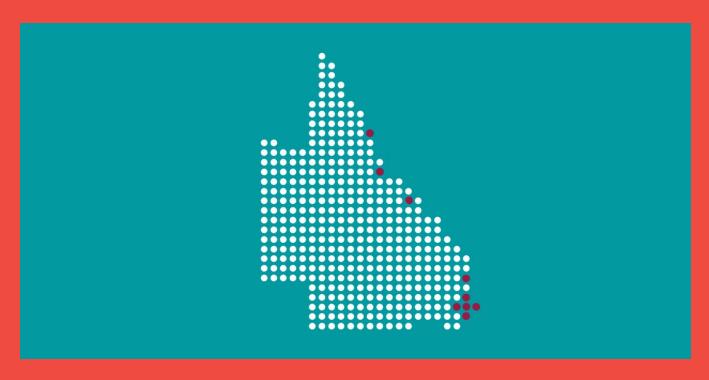


Source: Community Solutions, 2021

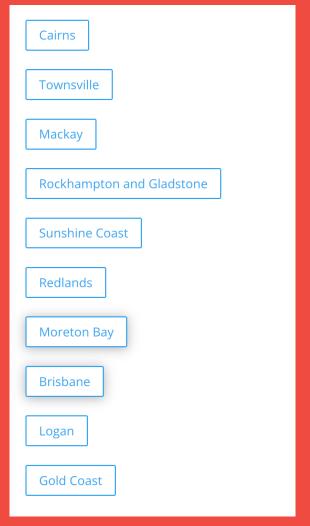
#### **Coordinated Systems**

**QShelter Service Integration Initiative** 





Building state-wide capacity for integrated, front-line responses to people with multiple needs who are, or at risk of homelessness



Source: Queensland Shelter, 2022

#### The Advance to Zero Homelessness Methodology



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Assertive Outreach	Continuous Improvement
Common Assessment	Data-Driven Prevention
Δ Real-Time Ry-Name List	Data-Informed System Advocacy

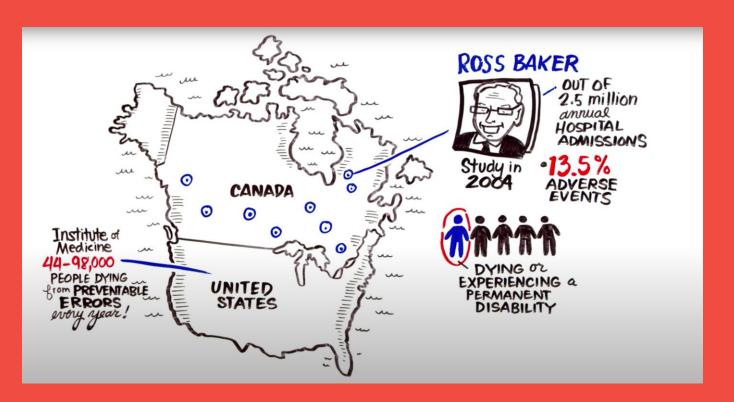
#### **Continuous Improvement**

**Central to The Efforts of US Communities Success** 





Source: Community Solutions, USA





## The Advance to Zero Homelessness Methodology



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Coordinated Systems More of the Right Housing & Support

#### **Housing First and Prevention**

**The Adelaide Zero Project Experience** 





# 220 housing placements in the first year!



### **The Functional Zero Data Points**

### **The Adelaide Zero Project First Year**





Month	Returned from housing	Newly identified		Returned from inactive	Actively	homeless	Housed				Moved to inactive	
		Newly identified for the first time in the last month	Number of people newly identified since Connections Week 2018		Actively sleeping rough	Temporarily sheltered	Total in month	Monthly Average	Conn	l since ections 'eek	Total in month	Total number on BNL
May-18					143 (Connections Week)							
Aug-18	TBC	26	70	TBC	148	-	18	18	40		20	-
Sep-18	TBC	40	142	1	149	13	14	16	58		53	73
Oct-18	TBC	29	133	TBC	152	19	12	14	70		22	95
Nov-18	TBC	16	149	TBC	149	19	10	14	80		17	111
Dec-18	1	13	162	TBC	130	25	7	12	86		3	114
Jan-19	3	12	174	TBC	119	26	19	13	97		18	92
Feb-19	5	24	198	TBC	123	28	10	12	108		10	43
Mar- 19	5	31	229	5	152	29	12	12	117		21	
Apr-19	3	28	257	1	167	26	14	12	133		6	
May-19	5	99	356	4	227*	29	16	13	161		18	132
Jun-19	1	18	374	2	215	26	7	13	179		26	131
Jul19	0	10	204	0	226	36	4	10	400		31	
Aug 19	1	19	403	19	208	33	8	11	220		30	220

Source: Adelaide Zero Project.

### **Prevention**

At least half the challenge of ending homelessness



"there comes a point where we need to stop just pulling people out of the river. We need to go upstream and find out why they're falling in."

- Archbishop Desmond Tutu



1. STRUCTURAL PREVENTION

2. SYSTEMS PREVENTION

3. EARLY INTERVENTION

4. EVICTION PREVENTION

**5. HOUSING STABILITY** 

ENDING
HOMELESSNESS

# The Advance to Zero Homelessness Methodology



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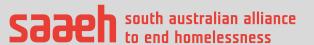
**Data-Driven Prevention** 

Coordinated Systems

More of the Right Housing & Support

# **Data Informed, System Level Advocacy**

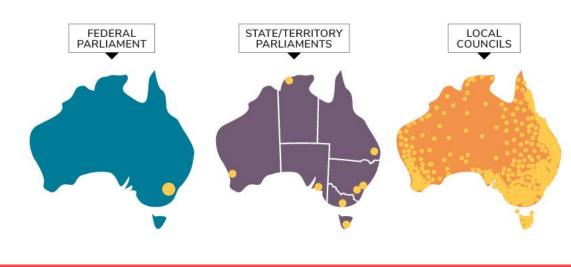
**A Strengths Based Approach** 







#### THREE LEVELS OF GOVERNMENT IN AUSTRALIA

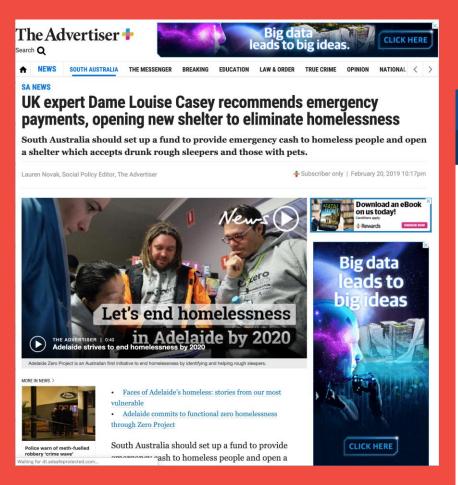


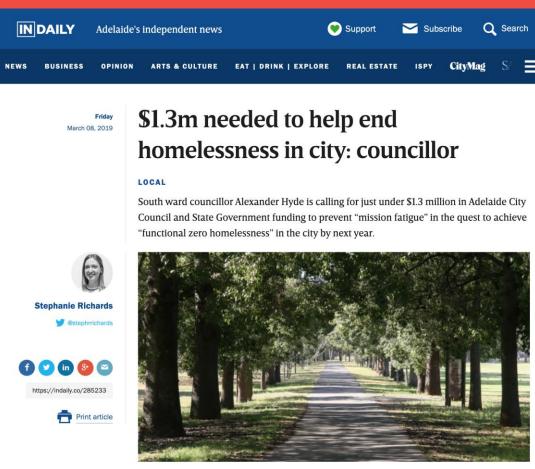


### **Data Informed, System Level Advocacy**

### No One Is a Prophet in Their Own Land!







NEWS 09

# Expert's hope for rough sleepers

LAUREN NOVAK SOCIAL POLICY EDITOR

SOUTH Australia should set up a fund to provide emergency cash to homeless people and open a shelter which accepts drunk rough sleepers and those with pets.

These are among the recmmendations of an interna tional expert who visited Adelaide to help authorities here end homeless

Institute of Global Homeessness leader Dame Louise Casey travelled from the UK to streets. eliver a report urging 28 reforms. They include establishing an emergency fund to divert people from rough sleeping by providing shortterm financial support to ac-

cess private rental properties. A new shelter offering tempeople sleeping on the streets should also "open and close as stan Foundation, authorities needed until the system is established a list naming every functioning better and more person sleeping rough in the appropriate housing options city. Over the past three become available", Dame Lou-

Known as a "Code Zero response", it would add to existing Code Red and Code Blue measures which offer shelter in extreme hot or cold weather. We need to ... take people

Lousie said in her report.

"This includes rough sleepers who are couples, intoxicated and have pets. If people are



enter (a shelter), many will

"low-barrier shelters" were opening across the US and proving extremely effective" Latest figures estimate 123

around Adelaide's CBD and Parklands.

As part of the Adelaide Zero Project, led by the Don Dunmonths an average of 14 peonle on the list have found hous ing each month, but 23 people have joined, or rejoined, the

Michelle Lensink said she met Dame Louise during her visit and had read her report.

She said the State Govern ment had committed to develasked to comply with strict had also formed a new taskconditions regarding sobriety force which was working with or separating from loved ones. the SA Housing Authority to

South ward councillor Alexander Hyde says \$1.3 million is needed to address homelessness in the city. Photo: Supplied

# The Advance to Zero Homelessness Methodology



**Adopted For Use From International Experience** 

#### **A Shared Vision**

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**Assertive Outreach** 

Continuous Improvement

Data-Driven Prevention

A Real-Time By-Name List

Data-Informed System Advocacy

Coordinated Systems

More of the Right Housing & Support

# **More of the Right Housing and Support**

**Supportive Housing** 









Source: National Alliance on Mental Health, USA

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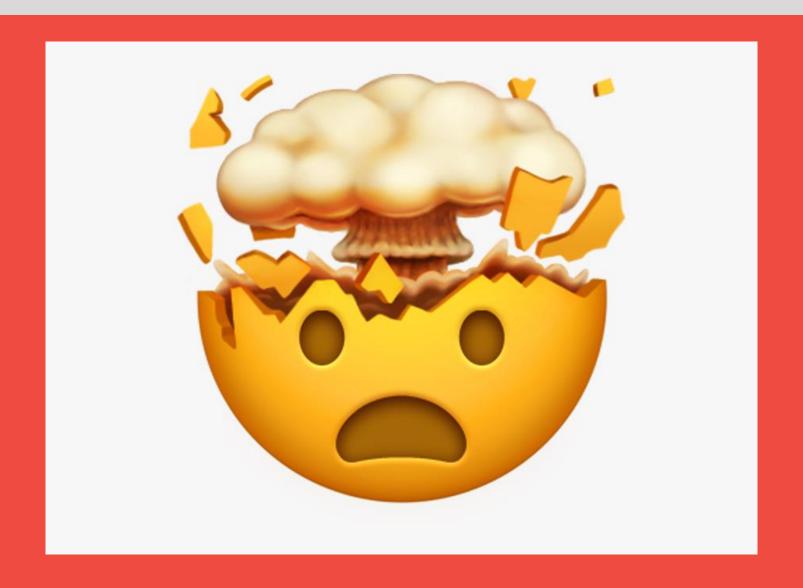
**Continuous Improvement** 

**Data-Driven Prevention** 

**Data-Informed System Advocacy** 

A Real-Time By-Name List **Coordinated Systems** 

More of the Right Housing & Support



# **Implemented Through Improvement Cycles**







#### **Action Planning**

Release Action Plan

#### **Quality By Name List**

- Conduct Connections Week and/or launch by-name list / zero project
- Achieve Quality by-name list certification

#### Reduce to Zero

- Develop a more coordinated system
- Implement Improvement Projects
- Drive monthly reductions in overall homelessness

#### **Sustaining Zero**

- Achieve Functional Zero
- Sustain Functional Zero

#### Zero for All

 Expand to other areas and other forms of homelessness

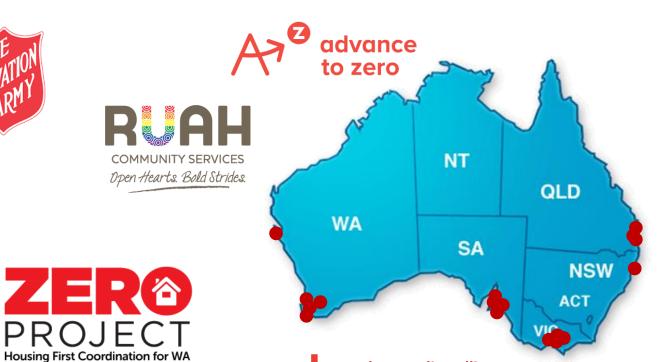
## **An Australian Movement to End Homelessness**

**A Community of Practice** 

















Unlocking systems to end homelessness







act to end **Street Sleeping**in New South Wales



south australian alliance to end homelessness





**MELBOURNE** ZFR















### **Tools to Support Implementation**

**Current Status** 







VI-SPDAT Prescreen

+ Training Resources (including Cultural Engagement Protocols)



**Connections Week Toolkit** 

+ Action Planning Toolkit

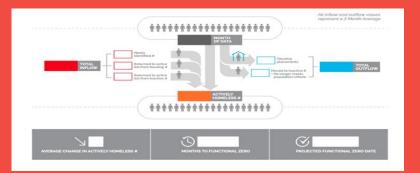
#### **Advance to Zero Database**

- + Continued Development
  - + Digital Resource Hub
- + A National Public Dashboard



#### **BNL Scorecard**

+ Coordinated Systems Checklist + More



### **About the AAEH**





#### The Australian Alliance to End Homelessness

The AAEH leads a national movement of individuals, organizations and communities working together to end homelessness in Australia.

aaeh.org.au



#### **Advance to Zero**

A national change effort helping a group of leading communities end rough sleeping homelessness as a first step on the path to eliminating all homelessness in Australia.



#### **Training & Advisory**

We provide a range of support to communities and organizations committed to ending homelessness in Australia.



# National Summit on Ending Homelessness

Join us as we host our inaugural, annual National Ending Homelessness
Summit to bring together all of our work in Brisbane in April 2022.



#### **Advocacy**

Through our Homes Beyond COVID work we advocate to the federal, state, territory and local governments for the investment and policy changes needed to end homelessness.



#### **Allied Networks**

The AAEH supports and works closely with a range of allied networks working toward our shared mission of ending homelessness.

advance to zero



Ask for help!

Homelessness is a complex, long term, solvable problem - but only if we work together.



